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Government of Balochistan Community Led Local Governance Policy Launch Event Report

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The Technical Assistance Partner





GOVERNMENT OF BALOCHISTAN COMMUNITY LED LOCAL GOVERNANCE POLICY

LAUNCH EVENT REPORT



GOVERNMENT OF BALOCHISTAN

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COMMUNITY LED LOCAL GOVERNANCE POLICY LAUNCH EVENT

EVENT REPORT 08 June 2023

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EXECUTIVE SUMMARY

The Community Led Local Governance (CLLG) Policy Launch Event, organized by the Government of Balochistan, and facilitated by the EU funded BRACE Technical Assistance Project implemented by DAI took place on June 8, 2023. This executive summary provides a comprehensive overview of the event, highlighting the key features of the CLLG policy and the valuable insights shared by distinguished speakers and panelists.

The event commenced with the recitation of Holy Quran verses, setting the stage for the significance of addressing social inequalities and promoting inclusive governance practices within Balochistan.

The CLLG Policy, aimed at integrating community institutions with the local government framework, was officially launched through a digital video presentation by Mr. Dostain Khan Jamaldini, Secretary, Local Government & Rural Development Department (LG&RDD). The video emphasized the policy's objectives, principles, frameworks, and strategies, with a particular focus on community-led governance and inclusive participation. This official digital launch created an atmosphere of critical thinking among the event participants, encouraging active engagement in the proceedings.

Mr. Gul Mohammad Mengal, Director Planning & Finance at Balochistan Local Government Board (BLGB), LG&RDD, provided insightful background information on the CLLG Policy, highlighting the extensive research, consultations, and best practices that shaped its development. The policy aims to enhance citizen trust, empower communities, and promote socioeconomic growth within Balochistan. Mr. Mengal elaborated on the policy's five key frameworks–fiscal, institutional, regulatory, technical, and monitoring, evaluation, accountability, and learning (MEAL)–which serve as guiding principles for its effective implementation.

The keynote speeches at the event were delivered by distinguished dignitaries, both in person and remotely. The first round of speeches included a remote address by Mr. Abdul Aziz Uqaili, Chief Secretary, Government of Balochistan, and Mr. Ivan Borisavljevic, Programme Manager of Rural Development, European Union Delegation to Pakistan. Mr. Uqaili stressed the importance of effective policy implementation, collaboration between the government and communities, and the instrumental role of organized and mobilized communities in improving local governance. Mr. Borisavljevic acknowledged the achievements of the BRACE programme, expressed support for the CLLG Policy, and continued EU assistance, including confirmation of a six-month extension to the EU-funded Technical Assistance Project.

Following the first round of keynote speeches, Mr. Dostain Khan Jamaldini presented the CLLG Policy in detail, emphasizing key aspects such as addressing governance difficulties, decentralization efforts, and the development of community-led local governance policy and the Local Government Sector Plan. He underscored the importance of strong policy implementation, technical support, resource mobilization, and the integration of community institutions into the local government system. He shared insight into the Genesis and Potential of the Government of Balochistan's Community Led Local Governance (CLLG) Policy, the Way Forward, and proposed Follow-up Actions for the CLLG Policy and its crucial role in receiving support from the Government and Development Partners.

The panel discussion at the CLLG Policy Launch Event, which was moderated by Syed Ishfaq Ur Rehman, Senior Policy Advisor, BRACE TA Project, provided valuable insights from experts in the field. Mr. Arshad Rashid (Ex- Program Manager EUD) emphasized the need for a uniform approach in EU programmes, community engagement, and support from international stakeholders. Mr. Gul Mohammad Mengal highlighted the positive effects of the policy on people's lives and its focus on grassroots-level engagement and community-driven reforms.

Mr. Jamaldini stressed the importance of organization, financial resources, and policy guidelines for successful implementation, while also highlighting the challenges related to the interaction between political leadership and policy execution. Mr. Jehangir Kakar, PFM Expert shed light on financial allocations for the policy and the financial manual for CLLG Policy implementation, while Mr. Sajjad Changezi, Manager Rural Support Programme Network (RSPN), emphasized the significance of community institutions, the mobilization process, and the role of Rural Support Programmes (RSPs) in driving community participation. The panel discussion was opened to event participants, which included government officials, professionals from civil society, and nongovernmental organizations, allowing for valuable input and fruitful discussions.

The second round of keynote speeches included in-person speeches. Mr. Zulfiqar Durrani, Head of Office UNDP in Quetta, praised the collaboration and support of the European Union for Balochistan, emphasizing the significance of the CLLG Policy as an innovative solution to the grassroots challenges. He highlighted the importance of local governance in Balochistan, stating that it remains a primary concern for the region and that improving governance would address various other issues faced by the communities. Ms. Mahjabeen Sheeran, Parliamentary Secretary for Women Development, expressed gratitude for the CLLG Policy and highlighted the importance of engaging decision-makers for effective policy implementation. She acknowledged the existing policies in Balochistan but raised concerns about their implementation and mobilization of required resources.

Ms. Sheeran stressed the need for collaborative efforts to address challenges and emphasized the role of decision-makers in benefiting the people of Balochistan. Her speech underscored the significance of policy implementation and active participation for positive outcomes in the region. Mr. Qadir Nayel, Chairman of the Standing Committee for Local Government Reforms, commended the efforts of the local government department and the Technical Assistance team in advancing local governance. He acknowledged the time and effort invested in policy formulation and amendments to the Balochistan Local Government Act. He stated that as parliamentarians, they have strived to fulfill their duties, but challenges remain in policy implementation. Mr. Nayel expressed concerns about implementation practices not meeting expectations and lacking parliamentary procedures and resource allocation. He highlighted the role of the Standing Committee in reviewing and approving policies and amendments but expressed his disappointment with the examination of legislation before passing, impacting public and local governance.

During his concluding remarks, Mr. Peter Richard Portier, Team Leader for the EU-funded BRACE Technical Assistance Project at DAI, highlighted the teamwork involved in drafting the policy as one of its strengths, acknowledging the significant contributions of the European Union as a stakeholder and commending the Rural Support Programmes (RSPs) for their valuable work and contributions to the policy. Mr. Portier expressed gratitude towards his Technical Assistance (TA) team and the support received from organizations, such as DAI (formerly known as Human Dynamics). He emphasized the importance of resource allocation for policy goals and expressed his belief that motivating the allocation of resources would be a remarkable outcome for the implementation of the CLLG policy.

In conclusion, the CLLG Policy Launch Event served as a platform to bring together stakeholders, experts, and policymakers to highlight the importance of community-led governance and inclusive participation. The event showcased the comprehensive nature of the CLLG Policy and emphasized the collaborative efforts required for its successful implementation. It underlined the need for effective policy execution, engagement with decision-makers, and resource mobilization to address governance challenges and achieve positive outcomes for the development of Balochistan.

INTRODUCTION

The Government of Balochistan promulgated the Community Led Local Governance Policy on 31 March 2023, which aims to improve the local government system by incorporating mobilized communities and empowering citizens. The policy was developed by the Local Government and Rural Development Department with the support of the European Union-funded BRACE Technical Assistance (TA) Project and the key stakeholders from other government departments and civil society.

The Provincial Assembly of Balochistan passed amendments to Local Government Act 2010 and adopted the Balochistan LG Act (Amended) 2022 wherein Section-87 was included which provides that a Local Council, subject to the approval of the Local Government Board, may engage registered community Based Organizations (CBO), or Community Institutions (CI) in its local area development or execute such projects funded by the donor organizations/ agencies.

To showcase the key reform milestone, the Government of Balochistan organized the Community Led Local Governance (CLLG) Policy Launch Event on June 8, 2023, supported by the BRACE Technical Assistance Project funded by European Union. This report provides a comprehensive record of the proceedings of the event.

PROCEEDINGS OF THE EVENT



RECITATION OF VERSUS FROM THE HOLY QURAN

The event began with a recitation of verses from the Holy Quran, selected to highlight the significance of addressing social inequalities and fostering inclusive governance practices. The recitation aimed to set the tone for the CLLG Policy Launch Event and remind attendees of the importance of promoting equity and fairness in local governance.



DIGITAL LAUNCH OF THE CLLG POLICY

Following the recitation, the CLLG Policy was officially launched through a digital video presentation. Mr. Dostain Khan Jamaldini, Secretary, Local Government & Rural Development Department (LG&RDD), unveiled the special video developed for the digital launch of the CLLG Policy that showcased the key features and highlights of the policy on multimedia screens. The video presentation provided an overview of the Policy's objectives, principles, frameworks, and strategies, emphasizing the need for community-led governance and inclusive participation.



BACKGROUND AND DEVELOPMENT PROCESS OF THE CLLG POLICY

Mr. Gul Mohammad Mengal, Director Planning & Finance at BLGB, LGRDD, provided a comprehensive background to the CLLG Policy. He highlighted that the policy was developed based on extensive research, consultations, learning from experiences of other provinces and international best practices. He highlighted that the Policy aims to integrate the bottom-up demand side structure of community institutions with the top-down supply side framework of local government. Its objectives include enhancing citizen trust in government, strengthening and empowering communities, and promoting socio-economic growth. Explaining the CLLG Policy stakeholders and frameworks of the CLLG Policy, Mr. Gul Muhammad Mengal apprised that the CLLG Policy involves various stakeholders, including the Local Government & Rural Development Department (LG&RDD), Planning & Development Department, Finance Department, Women Development Department, Social Welfare Department, Balochistan Rural Development Academy (BRDA), the European Union and other donors, UN Agencies such as UNDP, and local non-government organizations and the communities. The policy operates within five frameworks: fiscal, institutional, regulatory, technical, and monitoring, evaluation, accountability, and learning (MEAL). These frameworks provide the structure for the policy's implementation, ensuring financial sustainability, institutional capacity building, regulatory compliance, technical support, and effective monitoring and evaluation. The presentation on Background and Development Process of the CLLG Policy is presented in Annexure as Annex-B.



KEYNOTE SPEECHES

During the event, prominent figures delivered keynote speeches. The keynote speeches at the event were delivered by distinguished dignitaries, both in-person and remotely, and were split into two rounds. Part one comprised remote/online keynote addresses and the second round involved in-person speakers. The first round of speeches was scheduled after agenda item -3 "Background of the CLLG Policy" and the second round was organized after the Panel Discussion.



SUMMARY OF MR.ABDUL AZIZ UQAILI'S (CHIEF SECRETARY OF BALOCHISTAN) VIRTUAL ADDRESS:

Due to unforeseen circumstances and engagement with the federal government, Mr. Abdul Aziz Uqaili, Chief Secretary of Balochistan, was unable to attend the launch ceremony in person. However, he addressed the event virtually, emphasizing the importance of the newly introduced local governance policy.

During his virtual address, Mr. Uqaili expressed his appreciation for the introduction of the innovative policy and highlighted its crucial role in shaping society. He acknowledged that policies serve as frameworks for achieving objectives and sources of inspiration for institutions. Despite being unable to attend physically, Mr. Uqaili commended the careful crafting of the policy, ensuring the inclusion of stakeholders' interests and concerns, with a particular focus on local communities.

The worthy Chief Secretary stressed the significance of effective policy implementation and enforcement. He emphasized the need for collective efforts to ensure that the policy is implemented in a manner that fulfills its goals and benefits all members of society. Mr. Uqaili reiterated that policy implementation is essential in translating goals and objectives into tangible actions and results as policies alone cannot achieve the desired outcomes unless they are put into practice.



Mr. Uqaili expressed his enthusiasm for the adoption of the CLLG policy by the Government of Balochistan, recognizing its potential to empower communities and enhance local governance. He highlighted the role of organized and mobilized communities as change agents in improving governance at the local level. The Chief Secretary expressed his sincere gratitude to all the GoB departments and officials involved in the formulation process of the CLLG Policy, especially the Local Government And Rural development department, as well as the European Union-funded TechnicalAssistance Project involved in the policy's development with the government and other stakeholders. He acknowledged their efforts and contributions to this significant policy reform and urged EU to continue supporting the implementation of the CLLG Policy and other donors to come forward and contribute to the policy implementation.

Mr. Uqaili emphasized the timeliness of the policy's implementation, coinciding with the completion of local government elections and the initiation of work.

Mr. Abdul Aziz Uqaili's virtual address showcased his support for the CLLG policy and his recognition of the importance of collaborative efforts in its successful implementation. Despite being unable to attend the ceremony in person, he acknowledged the role of communities and expressed gratitude to the relevant stakeholders involved in the policy's development.



PRESENTATION ON THE CLLG POLICY BY MR. DOSTAIN KHAN JAMALDINI (SECRETARY LOCAL GOVERNMENT & RURAL DEVELOPMENT DEPARTMENT (LG&RDD):

During his presentation, Mr. Dostain Khan Jamaldini, Secretary, Local Government & Rural Development Department (LG&RDD), highlighted the following aspects of the CLLG Policy and discussed the reasons and objectives behind its formulation and implementation.



ADDRESSING GOVERNANCE DIFFICULTIES:

Mr. Jamaldini acknowledged that lack of good governance was one of the key challenges faced by local and provincial governments. He emphasized that the EU funds were aimed to address these difficulties through the BRACE Programme and other relevant programs being implemented or envisioned for the province. He stressed the need for critical examination of governance, particularly at the community level.

GoB Local Government Act 2010 As amended 2022

Section 87

"Provided that a Local Council, subject to the approval of the Local Government Board, may engage registered Community-Based Organizations (CBOs)/ Community Institutions (CIs) in its local area development or execute such projects funded by the donor organizations/ agencies".





DECENTRALIZATION EFFORTS AND AMENDMENTS:

Mr. Jamaldini highlighted that the Balochistan government is currently working on amending the Local Govt. Act 2010 to decentralize the provincial governance system. Proposed amendments, equivalent to the 18th constitutional amendment, aim to enhance local government systems and address the existing gaps. Efforts are being made to decentralize decisionmaking from the provincial setup to the local government level.

BRACE Programme (2017-2023) Components

Component 1:

GoB Community Led Local Governance Policy Framework and Technical & Institutional Capacity Building DAI (Ex- HD) / June 2017 - June 2022/23 Euro 5.6 Million

Component 2:

Community Mobilization; Community Productive Social Assets and Physical and Institutional Infrastructure BRSP – NRSP – RSPN / June 2017 – June 2022/23 Euro 34 Million

Component 3: Public Finance Management Reform Oxford Policy Management (OPM), Sep 2014 – Dec 2019 Euro 3.0 Million

DEVELOPMENT OF LOCAL GOVERNANCE POLICY AND SECTOR PLAN:

Mr. Jamaldini mentioned that the government is working on developing a Local Government Sector Plan to strengthen the existing governance framework. This policy aims to enhance community participation, promote socio-economic development, and align with the principles of community-driven development. He noted that this sector plan will be another achievement of the Department when finalized and implemented.

CLLG Policy – Goal



To <u>enhance citizens' trust over GoB</u> by providing an enabling environment where <u>empowered & resilient</u> <u>communities could lead</u> in the <u>improvement of</u> <u>public services and development of socio-economic &</u> <u>environmental conditions</u> in a sustainable manner.

REASONS BEHIND THE GOB CLLG POLICY FORMULATION:

The Secretary highlighted the importance of individual participation and economic growth as the main factors behind the formulation of CLLG Policy. He emphasized that community-driven development (CDD) globally empowers local communities, enables resource acquisition, and allows them to manage their own tasks. The CDD approach, in collaboration with governmental organizations, strengthens governance structures and contributes to socio-economic development.



GOALS AND PRINCIPLES OF THE CLLG POLICY:

The goals of the CLLG Policy include increasing citizen trust in the government, strengthening and empowering communities, and enhancing public services and socio-economic growth. The principles of the policy are subsidiarity, transparency, accountability, responsiveness, capacity development and transformative reforms, community institutions mobilization and empowerment, and community-level public-private partnerships.

CLLG Policy Stakeholders



SCOPE AND STAKEHOLDERS OF THE CLLG POLICY:

The CLLG Policy focuses on prioritizing medium-to small-scale community investments, co-funding projects, enhancing investment indicators and revenue sources, and skill enhancement. The primary stakeholders involved in the policy implementation are the Local Govt. & Rural Development Department (LGRDD), P&D Department, Finance Department, EU and other donors, Balochistan Rural Development Academy (BRDA), and communities. Secondary stakeholders include provincial and district line departments, Union Councils, and Civil Society Organizations.

GoB CLLG Policy Framework



FRAMEWORKS AND SOURCES OF FINANCE:

The CLLG Policy operates within five frameworks: fiscal, institutional, regulatory, technical, and monitoring, evaluation, accountability, and learning (MEAL). The possible sources of finance for the policy implementation include the Public Sector Development Plan/Programme (PSDP), Local Council Finance Commission (LCFC), Endowment Fund, Balochistan Local Government Board contribution, EU on-budget support, contributions from international development partners, and involvement of local institutions through public-private partnerships.



POLICY IMPLEMENTATION AND CHALLENGES:

Mr. Jamaldini emphasized the need for strong implementation of the CLLG Policy and called for the engagement and involvement of all stakeholders, including provincial and district line departments and local governments. He also mentioned the ongoing challenges in policy implementation, such as the requirement for technical support, resource mobilization, and the integration of community institutions into the local government system.

The presentation by Mr. Dostain Khan Jamaldini provided a comprehensive overview of the CLLG Policy, its objectives, principles, stakeholders, and implementation strategies. The presentation highlighted the significance of community-driven development, decentralization, and collaboration between communities and governmental organizations for effective governance and socio-economic development. The full presentation is attached as part of this report as Annex-C.



SUMMARY OF MR. IVAN BORISAVLJEVIC (PROGRAMME MANAGER RURAL DEVELOPMENT EUD) VIRTUAL KEYNOTE SPEECH:

Due to unforeseen circumstances, Mr. Ivan Borisavljevic, the Programme Manager Rural Development from the European Union Delegation (EUD), was unable to attend the launch ceremony in person. However, he addressed the event virtually and delivered a keynote speech, highlighting the achievements of the BRACE programme and specifically the Technical Assistance component and expressing support for the newly launched Policy.

In his speech, Mr. Borisavljevic commended the impressive achievements of the BRACE programme in developing and launching the CLLG Policy. He expressed encouragement at the Government of Balochistan's financial investment in community development initiatives like BRACE and other similar projects. He further emphasized the EU's continuous support for such initiatives, which aim to promote the development of local communities in Balochistan.



Mr. Borisavljevic acknowledged the commendable efforts of the Government of Balochistan, and other organizations involved in the formulation and now in the implementation of the policy. He recognized their dedication and commitment to improving local governance and community development in the region. Additionally, he shed light on the EU's support to continue supporting the Balochistan in similar causes and announced the extension of the BRACE Technical Assistance component for an additional six months, demonstrating the EU's ongoing commitment to the development of the Province.

Despite being unable to attend the ceremony in person, Mr. Ivan's virtual keynote speech conveyed his appreciation for the efforts made by the Government of Balochistan and the significance of the newly launched policy. He highlighted the continued support from the EU and its commitment to fostering community development initiatives in Balochistan.



"CLLG POLICY LAUNCH EVENT"

PANEL DISCUSSION CLLG POLICY LAUNCH EVENT

The panel discussion held during the Community Led Local Governance Policy launch event proved to be instrumental in achieving several positive benefits. By bringing together experts, stakeholders, and community representatives, the discussion provided a diverse range of perspectives and informed insights on the policy. This full spectrum representation allowed for a comprehensive understanding of the policy's implications and intentions. Additionally, the open forum encouraged active community participation, enabling the addressing of concerns, and fostering collaboration among participants. Media coverage of the event contributed to increased awareness, while the valuable feedback collected during the discussion will be used to refine and improve the policy implementation. Overall, the panel discussion significantly enhanced the effectiveness, inclusivity, and community ownership of the policy, making it an essential and successful element of the event.

The CLLG Policy Launch Event featured a panel discussion where participants shared their experiences and insights related to the BRACE programme, especially the TA component and the newly launched GoB CLLG policy. The panel discussion was moderated by Syed Ishfaq Ur Rehman, Senior Policy Advisor from BRACE Technical Assistance Project. Here is a summary of the key points discussed:

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QUESTION SHARE YOUR EXPERIENCES WITH THE BRACE PROGRAMME?

RESPONDENT: MR. ARSHAD RASHID (EX EU REPRESENTATIVE):

Mr. Arshad Rashid related his experience of working in the Malakand Division and the background of the BRACE Programme, where the EU initially planned a Euro 5.0 million program but instead ended up with a Euro 50 million programme aimed at benefiting the communities directly. He added that therefore when the BRACE programme was designed it focused on community participation and the Technical Assistance was aimed the at formulation of a community local development framework. He highlighted the need for a uniform approach in the EU's various programs maximize their impact and ensure to communities receive the maximum benefit. Mr. emphasized the Arshad importance of engaging communities, acknowledging the visionary government officials who have shown commitment but faced challenges in clearly demonstrating it to international donors. He suggested that the EU should continue to engage in Balochistan, strengthen institutions, and seek support from the federal government and international stakeholders for the CLLG policy implementation.



QUESTION

SHARE YOUR EXPERIENCE WITH BRACE AND HOW A CITIZENS WILL BENEFIT FROM THIS PROJECT?

RESPONDENT: MR. GUL MOHAMMAD MENGAL (DIRECTOR PLANNING AND FINANCE, LGRDD/FOCAL PERSON BRACE PROGRAMME):

Mr. Gul Mohammad Mengal described the early stages of the BRACE programme when there were limited logistical arrangements and offices. However, through the commitment of the government and the efforts of the Technical Assistance Team leader and the TA team which gradually developed, the project progressed, and the gap between the government and communities started to close. Mr. Gul Mohammad highlighted the positive effects the Policy will have on people's lives, emphasizing the focus on grassroots-level engagement and the inclusion of community-driven reforms in the policy.



QUESTION

HOW WAS YOUR EXPERIENCE WITH THE BRACE PROGRAM AND WHAT ARE THE CHALLENGES IN POLICY IMPLEMENTATION AND HOW WILL IT BE OPERATED IN THE FUTURE?

RESPONDENT: MR. DOSTAIN KHAN JAMALDINI (SECRETARY, LOCAL GOVERNMENT AND RURAL DEVELOPMENT DEPARTMENT):

Mr. Dostain Khan Jamaldini stressed the importance of having a balance between excellent organization, financial resources, and guidelines for policy successful policy implementation. Не acknowledged the progress made by the Government of (GOB) in Balochistan formulating policy frameworks in the past few years. He mentioned challenges such as the interaction between political leadership and people in policy implementation, the need for technical backstopping, and the requirement for plans to align with policy implementation. Mr. Dostain emphasized the importance of inclusive, representative, and participatory institutions that involve communities, especially women and the poor, to ensure effective policy outcomes.



QUESTION

IN BALOCHI STAN, BRSP AND NRSP HAVE WORKED. HOW DO YOU AND RSP-RELATED AUTHORITIES VIEW THIS POLICY? SECONDLY, KINDLY CLARIFY THE NEED FOR COMMUNITY INSTITUTIONS WHEN A LOCAL COUNCIL IS PRESENT.

RESPONDENT: MR. SAJJAD HUSSAIN CHANGEZI (PROGRAMME MANAGER BRACE, RSPN):

Mr. Sajjad Changezi highlighted the significant work done by BRSP and NRSP in implementing the BRACE grant component in Balochistan. He emphasized the need for bottom-up development, inclusivity of marginalized groups, and participatory institutions to ensure the success of policies. Mr. Changezi stressed the importance of involving communities, especially women and the poor, and the of collaboration between necessity the government and policy makers for effective implementation. He expressed the desire for local government and communities to work hand in hand, leveraging the capacities and authorities provided by the 18th Amendment and sustainability of the community institutions being mobilized, formed, capacitated, and registered, to deliver tangible results in community development interventions under the BRACE Progarmme.



OPEN DISCUSSION SESSION WITH THE AUDIENCE:

DURING THE OPEN DISCUSSION SESSION WITH THE AUDIENCE, SEVERAL QUERIES WERE ADDRESSED BY THE PANELISTS AND TOOK NOTE OF THE COMMENTS/REMARKS FOR FUTURE COLLABORATIVE EFFORTS:

- The panel discussion provided valuable insights into the experiences, challenges, and objectives related to the BRACE programme and the newly launched GoB CLLG Policy. The discussions emphasized the importance of community engagement, inclusivity, and continuous support from the development partners and Government for successful policy implementation and sustainable development in Balochistan.
- During the Open Discussion Session with the Audience, participants engaged in fruitful discussions, seeking clarity, and sharing their perspectives on the CLLG Policy. The panelists attentively addressed the queries and took note of the valuable comments and remarks for future collaborative efforts.
- One of the audience members raised a question about the resemblance of the CLLG model to similar ones in India and its continuity. In response, the panelists highlighted the significance of continuous support for the policy's successful implementation. They stressed the need for the local government to prioritize and sustain ongoing support, even during electoral transitions, to ensure its effectiveness.



OPEN DISCUSSION SESSION WITH THE AUDIENCE:

- Another participant inquired whether the CLLG policy could accommodate new opinions, amendments, and implementations. The panelists reassured the audience that the policy is designed to be flexible and receptive to new ideas, providing room for incorporating changes and improvements as needed.
- Addressing concerns about funding projects in the Education Department, the audience sought information on steps taken to ensure effective results and community participation under the CLLG policy. The panelists explained the policy's specific procedures for funding communities and encouraged adherence to basic requirements to benefit the community effectively.
- The panel discussion provided valuable insights into the experiences, challenges, and objectives related to the BRACE programme and the newly launched GoB CLLG policy. It emphasized the importance of community engagement, inclusivity, and continuous support from development partners and the Government for successful policy implementation and sustainable development in Balochistan. The session concluded with a renewed commitment to work collaboratively towards the policy's successful execution and positive impact on the communities in the region.



SUMMARY OF MR. ZULFIQAR DURRANI'S (HEAD OF OFFICE UNDP, QUETTA BALOCHISTAN) KEYNOTE ADDRESS:

Mr. Zulfiqar Durrani, the Head of Office UNDP in Quetta, Balochistan, expressed his appreciation for the European Union (EU) as the largest donor and its strong collaboration in Balochistan. He highlighted the EU's support for various programmes, including the "Rule of Law" programme, in which UNDP and many other UN agencies including civil society organizations are involved. He commended the EU's attention and commitment to the development of Balochistan.

Mr. Durrani emphasized the significance of the CLLG Policy, stating that it represents innovation in addressing the challenges faced at the grassroots level. He pointed out a key concern related to the 18th Amendment, stating that it had not effectively reached the grassroots level in Pakistan. He expressed satisfaction in seeing the desire of political leadership to make local governments accountable and ensure their effectiveness.

Highlighting the importance of local governance in Balochistan, Mr. Durrani stated that it is the region's primary, secondary, and tertiary issue that needs the highest level of attention. He emphasized that local governance has significantly deteriorated at the grassroots level, leading to various governance issues. He underlined that improving governance would automatically address many other issues faced by the region.


Mr. Durrani extended his sincere congratulations to the Government of Balochistan, BRACE Technical Assistance (TA) team, and expressed his concerns about how the project would progress to support the implementation of the CLLG Policy with the Government of Balochistan. He requested the EU to continue supporting the Government of Balochistan in the implementation of the Community Led Local Governance Policy, highlighting the importance of ongoing backing from the EU for the development of policy through extending technical assistance.

Mr. Durrani's address highlighted the EU's role as a responsive and generous donor and the significance of the newly launched policy in addressing governance challenges at the grassroots level. His remarks emphasized the importance of clarity in roles and responsibilities, the need for effective local governance, and the continuous support required from the EU in the implementation of local governance policy.



SUMMARY OF MS. MAHJABEEN SHEERAN'S (PARLIAMENTARY SECRETARY FOR DEVELOPMENT) KEYNOTE ADDRESS:

Ms. Mahjabeen Sheeran, the Parliamentary Secretary for Women Development and Member Provincial Assembly, expressed her gratitude for the GoB CLLG policy and acknowledged the valuable lessons she has learned from it during the course of its formulation process and her in-depth interactions on various occasions. She highlighted the existence of several policies in Balochistan aimed at the development of the general population. However, she pointed out that the effective implementation of these policies remains a significant concern due to resource constraints and the absence of technical backstopping.

Ms. Sheeran emphasized the importance of engaging with decision-makers to bring about positive changes in communities and society. She stressed the need for collaborative efforts to benefit the people of Balochistan at large. By actively interacting with decision-makers, she believes that it would be possible to address the challenges and effectively execute formulated policies including CLLG Policy which directly involves communities with the Government to address their prioritized development needs.

Ms. Sheeren's address emphasized the importance of the implementation of policies and highlighted the significance of engaging decision-makers for the betterment of communities and society. Her remarks showcased the need for collaboration and active participation in the development process to achieve positive outcomes in Balochistan with technical assistance and resource mobilization.



SUMMARY OF QADIR NAYEL'S (CHAIRMAN STANDING COMMITTEE FOR LOCAL GOVERNMENT REFORMS) KEYNOTE ADDRESS:

Mr. Qadir Nayel, Chairman of the Standing Committee for Local Government Reforms, expressed his appreciation for the Local Government Department, and Technical Assistance team members for their efforts in advancing local governance to the next level. He acknowledged the significant amount of time and effort invested in the policy formulation process and amendments in the Balochistan Local Government Act. 2010 which provides provisions for this policy. He stated that as parliamentarians, they have strived to fulfill their duties and responsibilities for policy formulation, although a lot more needs to be done for its implementation.

Mr. Nayel emphasized his commitment to providing local government with the necessary assistance through policy and amendments in the BLG Act, 2010. He said that they have made deliberate attempts to involve and engage donor agencies in the policymaking process. However, he highlighted the challenges faced in the implementation phases, noting that despite the introduction of numerous policies including the promulgation and launch of the CLLG Policy and amendments, the methods of implementation did not meet expectations and lacked parliamentary procedures and resource allocation.



Mr. Nayel highlighted the role of Standing Committees as mini-Assemblies where all members of Parliament review and approve policies and amendments in the Acts, monitor their outcomes and hold meetings with stakeholders. However, he expressed disappointment that most of the Acts approved in the Assembly were not permitted for adequate review and consideration. The lack of careful examination before passing legislation had a detrimental impact on overall public and local governance.

The Chairman's address shed light on the efforts made by the Standing Committee for Local Government reforms to empower local governments and involve various stakeholders in policymaking. He also highlighted the need for a more rigorous examination of legislation to ensure its legitimacy, ownership, and effectiveness in promoting good governance.



SUMMARY OF CONCLUDING REMARKS BY MR. PETER RICHARD PORTIER (TEAM LEADER FOR EU-FUNDED BRACE TECHNICAL ASSISTANCE PROJECT AT DAI):

Mr. Peter Richard Portier, the Team Leader for the EU-funded BRACE Technical Assistance Project at DAI, shared his reflections on the launch ceremony during his concluding remarks. in drafting GoB CLLG Policy. The successful completion of this task required extensive teamwork, which he considered one of the policy's strengths.

Mr. Portier acknowledged the EU as the key stakeholder, recognizing its significant role in the CLLG Policy formulation process. He highlighted the Rural Support Programmes (RSPs) as the second stakeholder, commending them for their valuable work under the grant component of the BRACE programme and apprised that the approved policy reflects the positive efforts made under the grant components which have been given due recognition in the policy. He also praised the current policy engagement of the GOB and the Government of Pakistan (GOP).

Furthermore, Mr. Portier expressed his gratitude towards his Technical Assistance (TA) team and the substantial support received from the technical assistance organization DAI Global, formerly known as Human Dynamics and was acquired by DAI Global. Their assistance played a crucial role in the project's success.



In conclusion, Mr. Portier expressed his belief that if the Chief Secretary Balochistan could motivate the stakeholders in the mobilization of the allocation of resources for policy goals, it would be a truly excellent and gratifying outcome for setting up the CLLG policy's implementation stage.

Mr. Peter Richard Portier's address highlighted the collaborative efforts and partnerships involved in the BRACE Technical Assistance Project, acknowledging the key stakeholders, and emphasizing the importance of resource allocation for policy objectives.

CONCLUSION

POLICY

The CLLG Policy Launch Event served as a significant platform for promoting community-led governance and inclusive participation in Balochistan. The event successfully highlighted the comprehensive nature of the CLLG Policy and emphasized the collaborative efforts required for its successful implementation. Through the recitation of select verses of the Holy Quran and the digital launch of the policy, the event underscored the importance of addressing inequalities and engaging decision-makers for effective policy execution. The keynote speeches further emphasized the significance of collaboration, community participation, and resource mobilization to address governance challenges and achieve positive outcomes for the development of Balochistan.

The panel discussion at the event provided valuable insights and perspectives from relevant stakeholders. It highlighted the need for a uniform approach in EU programmes, community engagement, and support from development partners. The positive effects of the policy on people's lives and its focus on grassroots-level engagement and community-driven reforms were also emphasized. The panelists stressed the importance of organization, financial resources, and policy guidelines for successful implementation, while also challenges related to political leadership policy addressing and implementation. The discussion actively involved participants from the government, policy makers, civil society, and non-governmental organizations, further enriching the discourse.

The CLLG Policy Launch Event demonstrated the commitment of the Government of Balochistan and its partners to promote community-led governance and inclusive participation, paving the way for transformative changes and sustainable development in the province.



Annex 1: Agenda of CLLG Policy Launch Event

Agenda for the Govt of Balochistan CLLG Policy Launch Event:

Ins tu onalizing Community Engagement in Local Governance

Thursday, 8th June 2023 – Que a Serena Hotel

Time (Hrs)	Activity	Presenter			
10:00 - 10:30	Registration of the Participants	Event Administration			
10:30- 10:35	Recitation from the Holy Quran	Event Administration			
10:35-10:40	Unveiling (Digital launch)	Chief Guest- Senior Minister LGRDD			
10:40 - 10:50	Background of the CLLG Policy	Gul Muhammad Mengal, Dir (P&F) LGRDD			
10.50 - 11:00	Keynote Address on behalf of Government of Balochistan	Abdul Aziz Uqaili, Chief Secretary Balochistan			
11:00-11:10	Address of the Chief Guest	Senior Minister LGRDD			
11:10 - 11:30	Government of Balochistan's Community Led Local Governance (CLLG) Policy, Framework and Implementation	Dostain Khan Jamaldini, Secretary LGRDD GoB			
11:30 - 11:50	The Genesis of Community Led Local Governance (CLLG) Policy in Balochistan and EU engagement	EUD Representative			
11:50- 12:25	Panel Discussion Questions & Answer Session: Community Empowerment in Balochistan and Inclusive Local Governance: Past, Present and Future Options	Moderated by BRACE TA Project			
12:25-12:35	Role of EAD in Coordinating Resource Mobilization for CLLG Reforms in Balochistan	EAD Representative			
12:35 – 12:45	Concluding Remarks and Way Forward	Hafiz Abdul Basit, ACS (Dev:)			
12:45 – 13:30	Lunch				
13:30	End of Launch Event				

NOTE: A working tea will be served from 11:00am onward

Annex 2: Digital Launch of CLLG Policy

This Section covers the Digital Launch Video of Community Led Local Governance (CLLG) Policy –To view the Digital Launch Video please follow the below links to BRACE Website:



Link: <u>https://brace.org.pk/video-category/cllg-policy/</u>

Annex 3: Presenta n of Director P&F BLGRD (Focal Person BRACE TA)



Policy Background

- The Launch event of the GoB, Community Led Local Governance Policy has been organized to highlight the Significance of the Policy.
- This Community-led local governance policy is a *living* document, developed through extensive deliberations, discussions, research, and learnings from previous

Policy Development Process:

- The development process of the Policy involved coordination, deliberations, discussions, and reviews spread over a period of 3-4 years involving various working groups and committees.
- The process also involved the legal cover, leading to the amendment of the local government Act 2010 to institutionalize community institutions and enable fund allocation for their plans.

Transition to Implementation:

- Since the Policy has been approved and notified by the Government, there is need to shift focus to the <u>Policy</u> <u>implementation</u>.
- We hope that this launch event will <u>provide insights</u> into the core principles, institutional setup, financial systems, and regulatory mechanisms of the policy.
- We further hope that this launch event help the participants to understand the policy's details and significance.

Appreciation and Acknowledgment:

- I extend Congratulations to the Hon'ble Minister and Secretary LGRDD for the policy's launch.
- I express Gratitudes to the Planning and Development Department, Finance Department, Social Welfare Department, Women Development Department, and Balochistan Rural Development Academy for their contributions.
- A very big thank you to European Union for their support in developing this innovative policy document.
- I Acknowledge the facilitation extended in development of this Policy by the BRACE technical assistance team and DAI.
- We need and appreciate Continued support from the European Union, as well as the involvement of other donors, in the implementation phase.



Annex 4: Presenta n of Secretary LGRDD on GoB CLLG Policy Launch Event Quetta, Balochistan 8 June 2023 **GOVERNMENT OF BALOCHISTAN** COMMUNITY LED LOCAL **GoB CLLG Policy, Framework & Implementation** GOVERNANCE Dostain Khan Jamaldini Secretary Local Government & Rural Development Department (LG&RDD) Institutionalizing Community Engagement in Local Governance NRSP BRSP Rationale Community-driven development (CDD) modality transfers decision-making power and, often financial and technical resources, directly to communities POLICY BACKGROUND CDD harness communities to manage and provide goods and services that benefit from collective action CDD is not a replacement for a functioning state. In fact in CDD, the bottom-up development processes are met by a supportive state • As of June 2021, the World Bank supported 37 active CDD projects in 96 countries - for a total lending of \$42.6 billion • Proven effective model, appreciated and supported by global development partners



Public Finance Management Reform

Euro 3.0 Million

25,000

Oxford Policy Management (OPM), Sep 2014 - Dec 2019

5,646

Total Portfolio Govt Share EU/ Other Donor Funds

5,146

500

Balochistan







Regulatory Framework CLLG Policy Investment Regulatory Tools for Prioritization

- Union Council Development Plans (UCDPs) entered in MIS
- Screening of projects/investments (Short List)
- Scoring of projects/investments Merit List
- UC Wise Merit List Generated with Projects/Investment prioritized



Capacity Building/Technical Assistance

- Community Mobilization and Community Empowerment (CM/CE) processes require expertise
- GoB will strengthen BRDA; the linchpin in the design and delivery of capacitybuilding Programmeson CLLG Policy
- Based on roles to be played by various stakeholders, the <u>Capacity Building</u> Needs Assessment (CBNA) and Capacity Building Plan (CBP) will be revised and updated
- Continuous Capacity Building Programmes will be based on <u>formal trainings</u> and informal <u>on-the-job technical assistance</u>

CLLG Monitoring, Evaluation, Accountability, & Learning (MEAL) Framework

Monitoring	Evaluation	Accountability through Transparency	Learning
<u>Multilayered</u> monitoring system The <u>3rd Party</u> Continuous Audit	 Joint (COB-Donor) <u>Annual</u> <u>Assessment</u> Impact Evaluation <u>Community Perception</u> <u>Sutvey</u> <u>Mid-Term Review</u> <u>Final Review of a Project</u> 	Easy-accessible, online Management Information System (MIS) Criteria-based project selection Crievances Redressal <u>Mechanism Whistle-blower Mechanism Conflict Resolution Mechanism </u>	 Based on <u>feedback</u> from the field, <u>revise policy</u> framework <u>Knowledgemanagemen</u> Learning by doing



Engagement & Mobilization of Stakeholders for Policy Implementation





Starting from today, we shall engage and mobilize all the primary and secondary stakeholders including provincial and district line departments, local governments, district administrations, and development partners to come forward and start playing their role in proactive and meaningful manner.



뛰귀

Stakeholders will be engaged and approached through policy dissemination, capacity building events, Policy Coordination and Review Committee (PCRC) Meetings, donors conference, and bilateral policy dialogues.



Major PFM Tasks for Operationalization of the CLLG Policy

- Development and executive approval for the relaxation in the GoB financial procedures:
 - 1. Creating provision for payment to CIs for innovative interventions like Community Investment Fund
 - 2. Creating alternative solution of Market Rate Schedule (MRS) instead of Composite Schedule of Rates (CSR) to fund Community Physical Infrastructure (CPI).
 - 3. Procurement procedures for Community Institutions
 - 4. Taxation on expenditure at community level
 - 5. Audit procedures for Community Institutions (CIs)
- Opening of an Assignment Account (for GOB funds) and Foreign Funded Revolving Fund Account (Development Partners fund) at provincial level and Child Accounts at district levels in targeted districts

Challenges

Continued need of technical backstopping

ies and may change as a result of delay

- <u>Resource Mobilization</u> for CLLG Policy Implementation
- Enhanced Integration of the CIs in the Local Government System

Annex 5: Video Documentary CLLG Policy Launch Event

This Section covers the Recorded Video Documentary of the Community Led Local Governance (CLLG) Policy's Launch Event –To view the Video Documentary please follow the below links to BRACE Website:



Link: https://brace.org.pk/video-category/cllg-policy-launch-event/

Annex 6: Recorded Video Messages/Interviews

This Section covers the Recorded Video Messages/Interviews at the occasion of Community Led Local Governance (CLLG) Policy's Launch Event –To view these Recorded Video Messages/Interviews please follow the below links to BRACE Website:



To view the Video Message/Interview of Mr. Dostain Khan Jamaldini, Secretary Local Government and Rural Development Department (LGRDD) please follow the link: <u>https://brace.org.pk/video-category/cllg-policy-launch-event/</u>



To view the Video Message/Interview of Mr. Peter R. Portier, Team Leader BRACE TA please follow the link: <u>https://brace.org.pk/video-category/cllg-policy-launch-event/</u>



To view the Video Message/Interview of Mr. Qadir Ali Nayel, Chairman Standing Committee Local Government Reforms please follow the link: <u>https://brace.org.pk/video-category/cllg-policy-launch-event/</u>



To view the Video Message/Interview of Mr. Atif Masud, Deputy Team Leader BRACE TA please follow the link: <u>https://brace.org.pk/video-category/cllg-policy-launch-event/</u>



To view the Video Message/Interview of Mr. Syed Ishfaq Ur Rehman, Senior Policy Advisor BRACE TA please follow the link: <u>https://brace.org.pk/video-category/cllg-policy-launch-event/</u>



To view the Video Message/Interview of Mr. Kaleem Ullah, Environment Expert BLEP project please follow the link: <u>https://brace.org.pk/video-category/cllg-policy-launch-event/</u>



To view the Video Message/Interview of Mr. Arshad Rashid, Former EU Program Manager please follow the link: <u>https://brace.org.pk/video-category/cllg-policy-launch-event/</u>

Annex 7: Media and News Coverage of CLLG Policy Launch Event.

This Section Covers the Online Links of Media & Newspaper Clippings of CLLG Policy Launch Event.

S. No.	Newspaper Name	Web Links				
1.	Balochistan Times	https://www.balochistantimes.pk/epaper/popup.php?newssrc=https://www.balochistanti mes.pk/epaper/media/issues/2023-06-09/36361/2.jpg				
2.	Daily Balochistan Express	https://bexpress.com.pk/2023/06/eu-to-support-local-govt-in-balochistan-in-future- uplift/				
3.	Daily Balochistan Express	https://bexpress.com.pk/2023/06/community-led-local-govt-policy-initiative-launched- in-balochistan/				
4.	Daily Independent Quetta	https://dailyindependent.com.pk/wp-content/uploads/2023/06/Daily-IND-Quetta- 12.06.2023.pdf				
5.	Daily Independent Quetta	https://dailyindependent.com.pk/wp-content/uploads/2023/06/Daily-IND-Quetta- 09.06.2023-1.pdf				
6.	Bol News	https://www.bolnews.com/2023/06/08/photos/politics/balouchistan-govt-launches- community-led-local-governance-policy/index.html				
7.	Bol News	https://www.bolnews.com/2023/06/08/politics/balouchistan-govt-launches-community- led-local-governance-policy/index.html				
8.	Daily Azadi Quetta	https://dailyazadiquetta.com/%d8%a7%d8%ae%d8%a8%d8%a7%d8%b1/				
9.	92 News	https://www.roznama92news.com/efrontend/web/index.php/index2?station_id=7&page_ id=0&is_common=&n=1000&xdate=2023-6-9				
10.	Express News	https://www.express.com.pk/epaper/PoPupwindow.aspx?newsID=1110230000&Issue=N P_QTA&Date=20230609				
11.	Jang News	https://e.jang.com.pk/detail/461744 - https://e.jang.com.pk/quetta/09-06-2023/page3				



Bad governance contributes to many social problems: Nayal

Staff Report

OUETTA: Under the Banner of Balochistan Local Government and Rural Development Department the "Community Led Local Governance Policy" has been officially launched, which is a step towards development and prosperity of Dostain Jamaldini launched Balochistan.

On this occasion a grand ceremony was organized in Provincial capital Quetta. This Policy shows the commitment

to foster a more inclusive and participatory approach to local governance, one that fully recognizes the needs and builds on the strengths of communities and citizens.

Secretary Local Governance Rural Development Mr the CLLG policy through digital launching. Honorable guest Member provincial Assembly and chairman standing Committee local government

views on the occasion.

He said it gives me great address such an esteemed gathering at the launch of the Community Led Local Event.

As we all know, governance is a critical issue facing the entire country, particularly 2010 of Balochistan was an the Balochistan province important where the problem of governance is contributing to many the province. However, with

problems and directly impacts the daily life of its ordinary pleasure to be here today to citizens. In order to ensure that the government is able to provide its citizens with the necessary services and ameni-Governance Policy Launch ties, it is essential that the problems of governance are addressed.

The Local Government Act step towards improving local governance in

of the Balochistan Government Qadir Naval expressed his socio-economic and political the passage of time further reforms were needed to improve the functioning of the system.

> The 2022 reforms institutionalizing the engagement of community institutions in local governance under the amended article 87, which spearheaded the CLLG Policy, are a milestone in Balochistan that will ensure local government becomes more effective and responsive to the needs of the people.

The Parliamentary Secretary, Mahjabeen Sheeran, Chief Secretary, Balochistan Abdul Aziz Uqaili, Director Local Government and Focal BRACE Person Gul Mohammad Kakar, UNDP head Zufiquar Durrani, team leader DAI Peter Portier and other personalities also addressed to the event. Shields were also distributed in the local government department and officers of the relevant institutions.



Tuesday, June 13, 2023 | 🖾 Today's Paper

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EU to support local govt in Balochistan in future uplift

Published on - June 12, 2023 - 12.17 am

By Our Reporter



QUETTA: European Union will support the local government of Balochistan and the CLLG policy in the future development.

'Community Led Local Govt Policy ' initiative launched in Balochistan

Published on - June 8, 2023 - 1111 pm

By Our Reporter



QUETTA: A step towards development and prosperity of Balochistan, Under the Banner of Balochistan Local Government and Rural Development Department the "Community Led Local Governance Policy" has been officially launched. On this occasion a grand ceremony was organized in Provincial capital Quetta.

The launching of Community Led Local Governance policy for the rural development of Balochistan with the technical assistance of the European Union is welcomed. The Department of Local Government Rural Development, DAI is grateful to all the institutions that contributed to the formulation of the policy.

Manager Rural Development European Union Pakistan Mr. ivan while sharing the details of CLLG policy said that it is a remarkable achievement of BRACE Technical Assistance. Establishing and implementing this policy is very important for the development of rural areas of Balochistan. He said that the House appreciated the cooperation and role of the local government of Balochistan and its representatives and also concluded that the European Union will support the local government of Balochistan and the CLLG policy in the future development. DAI Team Leader Mr. Peter Portier said that this policy which was created since 2017 with the hard work of BRACE Technical Assistance, Department of Local Government and all other stakeholders is now being handed over to the local government of Balochistan. It is hoped that it will be fully implemented. Balochistan will develop. The BRACE Technical Assistance Team appreciates their efforts in working with the various departments and wishes them all the best for their future endeavours.

Senior Monitoring Evaluation Project Management Advisor Muhammad Asim said on this occasion that the policy is a historic initiative in the history of reforms in Balochistan. This policy is going to establish a structure and mechanism within the government in Balochistan. The program has a strategic objective of empowering the local community and aligning priorities with investment for the development and prosperity of the region. This Policy shows the commitment of the Balochistan Government to foster a more inclusive and participatory approach to local governance, one that fully recognizes the needs and builds on the strengths of communities and citizens. Secretary Local Governance Rural Development Mr Dostain Jamaldini launched the CLLG policy through digital launching. Honorable guest Member provincial Assembly and chairman standing Committee local government Qadir Nail expressed his views and said that It gives me great pleasure to be here today to address such an esteemed gathering at the launch of the Community Led Local Governance Policy Launch Event. As we all know, governance is a critical issue facing the entire country, particularly the Balochistan province where the problem of governance is contributing to many socio-economic and political problems and directly impacts the daily life of its ordinary citizens. In order to ensure that the government is able to provide its citizens with the necessary services and amenities, it is essential that the problems of governance are addressed.

The Local Government Act 2010 of Balochistan was an important step towards improving local governance in the province. However, with the passage of time further reforms were needed to improve the functioning of the system. The 2022 reforms institutionalizing the engagement of community institutions in local governance under the amended article 87, which spearheaded the CLLG Policy, are a milestone in Balochistan that will ensure local government becomes more effective and responsive to the needs of the people.. The Parliamentary Secretary, Mahjabeen Sheraan, Chief Secretary, Balochistan Abdul Aziz Uqaili, Director Local Government and Focal Person BRACE Gul Mohammad Mengal, UNDP head zufiquar Durrani, team leader DAI Peter Portier and other personalities also addressed to the event. Shields were also distributed in the local government department and officers of the relevant institutions.



Ph: 2841470/2841473 REG: No. BC-116 B/ID-445 Vol: XXIV No. 292, Zee'qad 24, 1444 AH Monday June 12, 2023 Pages 12, Price Rs.15

Launch of community-led LG Policy for rural development of Balochistan with EU technical support welcoming

QUETTA (PR): The launch of Community Led Local Governance policy for the rural development of Balochistan with the technical assistance of the European Union is very welcome. The Department of Local Government Rural Development, DAI is grateful to all the institutions that contributed to the formulation of the policy.

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Ph: 2841470/2841473 REG: No. BC-116 B/ID-445 Vol: XXIV No. 292, Zee'qad 24, 1444 AH Monday June 12, 2023 Pages 12, Price Rs.15



QUETTA: A group photo of participants of a seminar held in connection with launching of Community Led Local Governance Policy

Community Led Local Governance Policy" officially launched

Independent Report QUETTA. A step towards

QUEFIA. A step towards development and prosperity of Balochistan, Under the Banner of Balochistan Local Government and Rural Development Department the "Community Led Local Governance Policy" has been officially launched . On this occasion a grand ceremony was organized in Provincial capital Quetta.

This Policy shows the commitment of the Balochistan Government to foster a more inclusive and participatory approach to local governance, one that fully recognizes the needs and builds on the strengths of communities and citizens. Secretary Local Govemance Rural Development Mr Dostain Jamaldini launched the CLLG policy through digital launching.

Honorable guest Member provincial Assembly and chairman standing Committee local government Qadir Nail expressed his views and said that It

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Balouchistan Govt Launches 'Community Led Local Governance Policy'

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Govt Launches 'Community Led Local...

Balouchistan



Pakistan Needs Charter Of Democracy: Asif Ali Zardari

Zardari Asserts PPP Will Win Battle Of South Punjab This Time



- A grand ceremony was organized in Provincial capital Quetta.
- Secretary Local Governance Rural Development launched CLLG policy.
- He said it is essential for achieving policy objective.

Quetta: A step towards development and prosperity of Balochistan, Under the Banner of Balochistan Local Government and Rural Development Department the "Community Led Local Governance Policy" has been officially launched.



On this occasion a grand ceremony was organized in Provincial capital Quetta.

IN THE SPOTLIGHT

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Former Minister For State Ali Muhammad Khan Rearrested From Mardan

SHADE Setting Listen Tag BelDeria

Q

Govt Contains Fiscal Deficit At 3.6% In FY2023: Economic Survey

BAP Decides To Boycott Federal Budget Session

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Gold Rate in Karachi - Today's Gold Rate in Karachi, 12 May 2023

PPP will not make alliance in election, says Yusuf Gilani



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Secretary Local Governance Rural Development Dostain Jamaldini launched the CLLG policy through digital launching and presented the policy to participants of the event. He said that we must remember that policies are only effective if they are implemented and enforced effectively. We must work together to ensure that this policy is implemented in a way that achieves its intended outcomes and benefits all members of our society.

Secretary said that Policy implementation is crucial because it is the process of turning policy goals and objectives into actions and outcomes. Without proper implementation, policies can remain abstract ideas and not achieve their intended results. Effective policy implementation is not only important for achieving policy goals, but can also enhance accountability, ensuring equity, promoting transparency, and building trust between the state and the citizens. Overall, policy implementation is a critical component of the policy-making process.

It is essential for achieving policy objectives, promoting accountability and transparency, and building trust between the government and its citizens.

Through video link on the behalf of Government of Balochistan Chief Secretary Abdul Aziz Uqaili said that "As we gather here today to launch the innovative local governance policy, we are reminded of the critical role that policies play in shaping our society and guiding our actions. Policies are the foundation on which we build our institutions, as they provide a framework for achieving our goals and aspirations.



VIDEOS





Police Team Raids BOL News Head Office In Karachi



Lahore ATC Approves Fiveday Physical Remand Of 13 PTI Women In Jinnah Hous... He said that with the launch of this new policy, Government of Balochistan is embarking on a significant step forward in addressing the challenges and opportunities that lie ahead of us. I am confident that this policy has been designed with careful consideration of the needs and concerns of all stakeholders especially the local communities, and reflects Government of Balochistan's commitment to create a more just, equitable, and sustainable place.

Guest Member Provincial Assembly and Chairman Standing Committee Local Government Qadir Nail expressed his views and said that it gives me great pleasure to be here today to address such an esteemed gathering at the launch of the Community Led Local Governance Policy launch event.

As we all know, governance is a critical issue facing the entire country, particularly the Balochistan province where the problem of governance is contributing to many socio-economic and political problems and directly impacts the daily life of its ordinary citizens. In order to ensure that the government is able to provide its citizens with the necessary services and amenities, it is essential that the problems of governance are addressed.

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Shahid Khaqan Stresses Abolishing NAB

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Shields were also distributed in the local government department and officers of the relevant institutions

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He said it is essential for achieving policy objective.



A grand ceremony was organized in Provincial capital Quetta.



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A step towards development & prosperity: Community-led Local Govt. Policy officially launched at grand ceremony

A step towards development and prosperity of Balochistan, Under the Banner of Balochistan Local Government and Rural Development Department the "Community Led Local Governance Policy" has been officially launched . On this occasion a grand ceremony was organized in Provincial capital Quetta. This Policy shows the commitment of the Balochistan Government to foster a more inclusive and participatory approach to local governance, one that fully recognizes the needs and

QUETTA (6 AM Report) builds on the strengths of facing the entire country, communities and citizens. Secretary Local Gover- Balochistan province where nance Rural Development the problem of governance Mr Dostain Jamaldini is contributing to many launched the CLLG policy socio-economic and politithrough digital launching.

> Memberprovincial Assem- ordinary citizens. In order bly and chairman standing Committee local govern- ment is able to provide its ment Qadir Nail expressed citizens with the necessary his views and said that It services and amenities, it is gives me great pleasure to essential that the problems be here today to address of governance are addressed. such an esteemed gathering at the launch of the Com- ment Act 2010 of munity Led Local Gover- Balochistan was an impornance Policy Launch Event. tant step towards improv-

> ernance is a critical issue province. However, with

particularly the

cal problems and directly Honorable guest impacts the daily life of its to ensure that the govern-The Local Govern-

As we all know, gov- ing local governance in the



prove the functioning of the ment of community instituunder the amended article

the passage of time further CLLG Policy, are a mile- Ugeeli, Director Local reforms were needed to im- stone in Balochistan that Government and Focal will ensure local government Presson BRACE Gul system. The 2022 reforms becomes more effective and Mohammad Mengal, institutionalizing the engage- responsive to the needs of UNDP head zufiquar the people. The Parliamen- Durrani, team leader DAI tions in local governance tary Secretary, Mahjabeen Peter Portier and other Sheraan, Chief Secretary, personalities also ad-87, which spearheaded the Balochistan Abdulaziz dressed to the event

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Editor: Tarig Khan printed at Shah Priniting Press Quetta and Published from Al-Syed Building M.A. Jinnah Road Quetta Ph. 2824096 Fax: 2826034



Launch of community-led LG Policy for rural development of Balochistan with EU technical support welcoming

QUETTA (PR): The launch of Community Led Local Governance policy for the rural development of Balochistan with the technical assistance of the European Union is very welcome. The Department of Local Government Rural Development, DAI is grateful to all the institutions that contributed to the formulation of the policy.

Manager Rural Development European Union Pakistan Mr. ivan while sharing the details of CLLG policy said that it is a remarkable achievement of BRACE Technical Assistance. Establishing and implementing this policy is very important for the development of rural areas of Balochistan.

said that the He House appreciated the cooperation and role of the local government of Balochistan and its representatives and also concluded that the European Union will support the local government of Balochistan and the CLLG policy in the future development.

DAI Team Leader Mr.

Peter Portier said that this policy which was created since 2017 with the hard work of BRACE Technical Assistance, Department of Local Government and all other stakeholders is now being handed over to the local government of Balochistan. It is hoped that it will be fully implemented.

Balochistan will develop. The BRACE Technical Assistance Team appreciates their efforts in working with the various departments and wishes them all the best for their future endeavours. Senior Monitoring Evaluation Project Management Advisor Muhammad Asim said on this occasion that the policy is a historic initiative in the history of reforms in Balochistan.

This policy is going to establish a structure and mechanism within the government in Balochistan. The program has a strategic objective of empowering the local community and aligning priorities with investment for the development and prosperity of the region.
زبان: اردو 🗸 پیراا بحون، ۲۰۲۳ اپ دیک ۸:۲۲ ج (ی یے ی) ا اگرا پی پاستان 🦾 37 س ا



























منی س<u>ا</u>سی جاع۔۔۔



 سوبائی دارالحکومت کوئٹہ میں شاندار تقریب کا انعقاد کیا گیا۔ سیکرٹری لوکل گورنٹس دیہی ترقی نے سی ایل ایل جی پالیسی کا آغاز کیا۔ انہوں نے کہا کہ یہ پالیسی مقصد کے حصول کے لیے ضروری ہے۔

کوئیڈ: بلوچیتان لوکل گورنمنٹ اینڈرورل ڈویلیمنٹ ڈبپارٹمنٹ کے بینر تکے 'کمیونٹی لیڈلوکل گورنٹس پالیسی' کا باقاعدہ آغاز
کر دیاگیا ہے۔
اس موقع پر سوبائی دارالحکومت کوئیڈ میں شاندار تقریب کا انعقاد کیا گیا۔
یہ پالیسی بلوچیتان حکومت کی مقامی گورنٹس کے لیے ایک زیادہ جامع اور شراکتی نقطہ نظر کو فروغ دینے کے عزم کوظاہر
کرتی ہے جو ضروریات کو مکل طور پر تسلیم کرتی ہے اور تحمیونڈیزاور شہریوں کی طاقتوں پر استوار کرتی ہے ۔
سیرٹری لوکل گورننس دیہی ترقی دوستین جالدینی نے ڈیجیٹل لانچنگ کے ذریعے میونٹی لیڈلوکل گورننس پالیسی کا آغاز
کیا اور تقریب کے شرکاء کو پالیسی پیش کی۔
انہوں نے کہا کہ بعین یہ یادر کھنا چاہیے کہ پالیسیاں صرف اس سورت میں کارآمد ہوتی میں جب ان پر مؤثر طریقے سے
عمل درآمد کیا جائے، جیس اس بات کو یقینی بنانے کے لیے مل کر کام کرنا چاہیے کہ اس پالیسی کواس طرح لاگو کیا
جائے جس سے اس کے مطلوبہ نتائج حاصل ہوں اور جارے معاشرے کے تمام افراد کوفائدہ پہنچے۔



سیر ٹری نے کہا کہ پالیسی پر عل درآمد بہت ضروری ہے کیونکہ یہ پالیسی کے اہدات اور مقاصد کو اعال اور نتائج میں تبدیل کرنے کا عل ہے، مناسب نفاذ کے بغیر پالیسیاں تجریدی تسورات ہی رہ سکتی ہیں اور اپنے مطلوبہ نتائج ماصل نہیں کر سکتیں، پالیسی کا موثر نفاذ یہ صرف پالیسی اہدات کے حسول کے لیے اہم ہے، بلکہ جوابد ہی کو بڑھا سکتا ہے مماوات کو یقینی بناتا ہے، شفافیت کو فروغ دیتا ہے اور ریاست اور شہریوں کے در میان اعتماد پیدا کرتا ہے، مجموعی طور پر، پالیسی پر عمل درآمد پالیسی سازی کے عمل کا ایک اہم جزوجہ ۔ یہ پالیسی مقاصد کے حسول، اعتماب اور شفافیت کو فروغ دینے اور علومت اور علومت اور اس کے شہریوں کے در میان اعتماد پیدا

حکومت بلوچتان کی جانب سے ویڈیولنگ کے ذریعے ہذیت سیکریڈی عبدالعزیز عقیلی نے کہاکہ 'جب ہم آن یہاں بدید لوکل گورنٹس پالیسی کا آغاز کرنے کے لیے اکٹے ہوئے میں، ہیں اس اہم کردار کی یاد دلار ہی ہے بوپالیسیاں جارے معاشرے کی تشکیل اور جارے اعال کی رہنائی میں اداکرتی میں، پالیمیاں دوبنیاد میں جس پر ہم اپنے اداروں کی تعمیر کرتے ہیں کیونکہ یہ ہمارے مقاصداور نوابشات کے صول کے لیے ایک فریم ورک فراہم کرتی ہیں۔ انہوں نے کہاکہ اس نئی پالیسی کے آغاز کے ساتھ ہی حکومت بلوچیتان بمارے سامنے موجود پیلنجزاور مواقع سے نملنے کے لیے ایک اہم قدم اخباری ہے، جھے ایتین ہے کہ یہ پالیسی تمام اسلیک ہولڈرز فسوساً مقامی تحمیونڈیزک ا ضروریات اور خدشات کو مد نظر رکد کر تیار کی گئی ہے اور یہ حکومت بلوچتان کے زیادہ منسفانہ، منسفانہ اور پائیدار جگہ بنانے کے موہم کی مکامی کرتی ہے۔ مان خصوصی ممبر سوبانی المبلی اور پیدین سیندنگ تمینی لوکل گور نمنت قادر نیل نے اپنے نیالات کا اظهار کرتے۔ ہونے کہاکہ آج کمیونٹی لیڈلوکل گورنٹس پالیسی کی لانچنگ تقریب کے موقع پر ایسے معززا جائ سے خطاب کرتے۔ الولے کھے بہت لوشی ہوتی ہے۔ بیساکد ہم سب بانے میں کہ گورنٹس پورے ملک کو در پیش ایک مازک مسلہ ہے، ناص طور پر سوبہ بلوچتان جاں گوزنٹس کا مسلہ بہت سے ساجی، اقتصادی اور ساحی مسائل کو پنم دے رہا ہے اور اس کے عام شہریوں کی روزمرہ زندگی پر براہ راست اثر پرتا ہے۔ اس بات کو یقینی بنانے کے لیے کد حکومت اپنے شہریوں کو شروری خدمات اور سولیات فراہم کرنے کے قابل ہے، یہ ضروری ہے کہ حکمرانی کے مسامل کو عل کیا جائے۔ بلوچتان كالوكل كور منك ايك 2010 سوب ميں لوكل كورننس كو بهتر بنانے كى بانب ايك اہم قدم تها۔ تاہم، وقت گزرنے کے ساتو ساتو نظام کے کام کو بہتر بنانے کے لیے مزید اصلا مات کی طرورت تھی۔ ترمیم شدہ آر کیکل 87 کے تحت لوکل گو نغس میں تحمیونٹی اداروں کی شولیت کو ادارہ جاتی 2022 کی اصلامات، میں نے سی ایل ایل جی پالیسی کی سرراہی کی. بلوچتان میں ایک سنگ میل ہے ہواں بات کو یقینی بنانے گی کہ متامی سکومت زیادہ موژ اور لوگول کی مذوریات کے لیے ذمہ دارین بائے۔ تقریب سے پارلیانی سیکرڑی مد ہمین شیراں، ڈاریجز کوکل گور نمنٹ اینڈ نوکل پر میں براس گل ممد مینگل، یواین ڈی بی کے سربراہ ذواافتار درانی، نیم لیڈر ڈی اے آئی پیٹر پورٹیراور دیگر شخصیات نے جمی نظاب کیا۔ اس موقع پر محمد لوکل گو زمنٹ اور متعلقہ اداروں کے افسران میں شیلاز بھی گھیم کی تحکیں۔

آرنيكل كااغتتام

Daily Azadi News, 09 June 2023,

"GoB CLLG launch Event "

This cle presents in Urdu the contents of the English/Urdu Press release that was issued by the BRACE TA project.

53 15017 موقع پر کوئٹر کے مقامی ہوگی میں یہ د قارتقریب کا اہتمام کیا لپاری ایل ایل جی پالیسی شامی زقیاتی عمل میں پکی سطح ک برادر یون کی زیادہ سے زیادہ شرکت کی مظلم حوصلہ افزانی کرتی یکی سطح کی شناخت شد د ضرور بات اور ترجیجات کو حکومتی سرما یہ کاری ہے جوڑتی ہے۔ یہ پالیسی مقامی گورنس کو مضبوط رے کی اور مقامی حکومت کے تیسرے درہے ، لوکل کو کسلو اور لوکل کمیو بحود کو ما اعتبار بھی بنائے گی ۔ سیکر شری لوکل گور نمٹٹ رورل دو دلیمنٹ دوشین جمالہ بنی نے می ایل ایل جی پالیسی ک ویکیش لا چک کی اور شرکار کو بالیس کے بارے می بریف کیا۔ تقریب ے خطاب کرتے ہوئے رکن صوبائی اسملی چیز مین اسٹینڈ تک کمیٹی لوکل گورنسٹ قادر ناک نے کہا كدبلوچىتان، جورتى كىلاظ باكتان كاسب يردا صوبر ب، است شهر بول کی بنیادی خرور بات کوچکی مناف یں متعدد چیلنجوں کا سامنا کرنا پڑا ہے۔ تازہ ترین تخلینوں کے مطابق مونے کی آبادی تقریدا 20 ملین ہے، لیکن اس کا وسيع جغرافياني رقبهاورآ بإدى كي تقسيم، جيواستر يتجك تحل وقوع اس کے ساتی معاشی اور سال مطرتا سے پراثر اعداز ہوتا ہے صوب کو بنے کے صاف پانی، مقالی ستحرائی کی مناسب سهولیات، تعلیم بصحت کی دیکھ بحال اور ذریعہ معاش جیسی بنوادق خرور بات كح فراعمى كويم يناف عر معظات كاسامنا ہے۔ انہوں نے کہا کہ باوچتان میں بلدیاتی ظام کی د مائیول ےموجود بادرگرشته برسول کےدوران اس می محلف تبديليان آفى بي - مقامى حكومتون ف ظام ٢٠ کاج کو بہتر بنانے کے لئے بہت سے مسائل اور چھلنجز ہی جن يرقوجدد ين كى ضرورت ب- بلوچستان كالوكل كور تمنت ا یک 2010 صوب میں مقامی گوذش کو بہتر بنانے کی جاب ايك ابم قدم تحارتا بم وقت كزرف كرم تح مراته مراته اظام کے کام کائ کو بہتر بنانے کے لیے حرید اصلاحات کی ضردت تحی یہ بی اہل اٹل تی پالیسی کی قیادت کرنے دالے ترمیم شدہ آرٹکل 87 کے تحت مقامی گورش میں کمیوٹی اداروں كى شموليت كو ادارہ جاتى بتانے والى2022 كى اصلاحات بلوچتان من ایک سنگ ممک بی جواس بات کو عیمی بنائے کی کہ مقامی حکومت زیادہ موثر اور محام کی فروريات كمطابق جوابده بو-

ويبساعك www.dailyazadiquetta.com قاعده تصديق شده اشا بلو چنتان کاسب ہے زیادہ پڑھا جانیوالا اخبار Juetta BL ىق بلوچ جمعه 09 جون 2023ء 19 ذيقعد 44<u>44 م</u> قيت 20روب المرار 157 22 پالیسی کابا قاعدہ اجراءکردیا گیا اليسي مقامي كورننس كؤ كوئيد (اين اين آني) بلوچيتان ميں ترقي اور | لوكل لىونى كى قبادت ميں خوشحالی کی جانب ایک اور قدم، کمیونٹی لیڈ لوکل 🖌 مقامی ترقی کوفروع د۔ ورنش باليسي كابا قاعده اجراء كرديا كياب يحكمه (بقيد نبر 53 مختبر 7ير)

Daily 92 News, 09 June 2023,

"GoB CLLG launch Event "

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BACK لوکل گورننس پالیسی کاباقاعدہ اجراء، بلدیاتی نظام کی بہتری کیلئے چیلنجز کا سامنا



2023.09.09

کوئٹہ (اسٹاف رپورٹر) بلوچتان میں کمیونٹی لیڈ لوکل گور نئس پالیسی کا باقاعدہ اجراء کردیا آیا۔ سیکرٹری لوکل گور نمنٹ رورل ذو یلچنٹ دو ستین جالدینی نے ذیتحینل لا پنٹک کی۔ تقریب سے خطاب کرتے ہوئے چیڑ مین اسٹیڈنگ کمیٹی لوکل گور نمنٹ قادر نائل نے کہا کہ بلوچتان رقبے کے لحاظ سے پاکستان کا سب سے ہزا صوبہ ہے لیکن اپنے شہر یوں کی بنیادی ضروریات کو یقینی بنانے میں متعدد پیپلنجوں کا سامنا ہے۔ . صاف پانی، صفائی سترائی، تعلیم، صحت اور ذریعہ معاش جیسی بنیادی ضروریات کو یقینی بنانے میں مشکلات کا سامنا ہے۔ . صاف پانی، صفائی سترائی، تعلیم، صحت اور ذریعہ معاش جیسی بنیادی ضروریات کی قابتی کو گلی ت مشکلات کا سامنا ہے۔ بلوچتان میں بلدیاتی نظام کئی دہائیوں سے موجو دیے اور گزشتہ بر سوں کے دوران اس میں مختلف تبدیلیاں مشکلات کا سامنا ہے۔ بلوچتان میں بلدیاتی نظام کئی دہائیوں سے موجو دی اور گزشتہ بر سوں کے دوران اس میں مختلف تبدیلیاں مشکلات کا سامنا ہے۔ بلوچتان میں بلدیاتی نظام کئی دہائیوں سے موجو دی اور گزشتہ بر سوں کے دوران اس میں مختلف تبدیلیاں میکل کو لی گور نمنٹ ایکٹ 2010 صوب میں مقامی گور نیس کو بہترینا نے کی جانب ایک اہم قد تی کر تر ہو جہ دینے کی ضردت ہے۔ ماتھ ساتھ رنظام سے لیے مزید اصلا حات کی ضرورت تھی۔ سی ایل ایل جی پالیسی کی قیادت کر نے والے تر میم شدہ آر ٹیکل میل میں جو اس بات کو یقینی بنا نے گی کہ مقامی عکور دین کو ایر ایل جی پالیسی کی قیادت کر نے والے تر میم شدہ آر ٹیکل میل میں میں میں شہر نیں میں کمیو نی اداروں کی شولید کو ادارہ جاتی بنا نے دوالی 2022 کی اصلا حات بلوچتان میں ایک سنگ میل میں میں شران ، چیف سیکرٹری بلوچتان عبد لعزیز عقیلی، ڈائر یکٹرلوکل گور نمنٹ فوکل پر سن بریس گل محمد مینگل، ذو لفقار درانی سیکرٹری مد جین شیران ، چیف سیکرٹری بلوچتان عبد لعزیز عقیلی، ڈائر یکٹرلوکل گور نمین فوکل پر س بر میں گل محمد کی دو لفتار در انی نے میں کرٹری Daily Jang News, 09 June 2023,

"GoB CLLG launch Event "

This cle presents in Urdu the contents of the English/Urdu Press release that was issued by the BRACE TA project.





Daily BAAKHABAR News, 08 June 2023,

"GoB CLLG launch Event "

This cle presents in Urdu the contents of the English/Urdu Press release that was issued by the BRACE TA project.



Annex 8: Picture Gallery of CLLG policy Launch Event













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